Moving to Customer Engagement 2.0 or 3.0

The SMART Home

Joel Gilbert
### PERSONALIZED DIGITAL ENGAGEMENT PLATFORM

<table>
<thead>
<tr>
<th>Profile Data Base</th>
<th>Analytical Excellence Analysis Engine</th>
<th>Relevant Messaging Call for Action</th>
<th>Trust Satisfaction WOW Factor Consistency</th>
</tr>
</thead>
</table>

#### Key Features:
- **Self-Serve**
  - Home Energy Audit Portal
  - CSR Support
  - Field Audit
  - IVR Bill Explanation
  - Energy Summary Reports

- **Marketing Promotion**
  - Energy Marketplace
  - Alerts
  - Personalized Video Messaging
  - Education
  - School Programs
I skate to where the puck is going to be, not where it has been.

– Wayne Gretzky
Oh boy, I can’t wait to program my Thermostat!
Compared to where you are …

• Personalized video messaging may seem off in the distance
• Others in competitive markets have used it
• No one has done more with it than Apogee to prove its impact
  • Every video message is personalized and unique
  • Bills are explained in detail ... not just what terms mean
  • Forecasts are personalized and reflect variability
  • Tips are relevant and impacts can be measured
• Effective messaging can and does reduce calls to the call center!
• Click through and engagement statistics are all off scale positive
Final Report on Xcel’s 2017 Personalized Video Messaging Pilot

Conducted by Apogee Interactive, Inc.

March 23, 2018
Video Bill Explanation is clearly Today’s Killer App!

After watching this video, has your perception of Xcel Energy...

- Perceived as **personalized**, about your bill
- About **10x more improved** (58%) vs. worsened (6%)

“What a great personalized way to understand changes in my bill. I like that fact that it was proactive and narrowing where the changes were in the bill.”

“It was interesting to see what affects the bill.”

“It was very helpful to understand my energy use.”

“I didn’t know some billing periods were longer than others.”
Extraordinary results: 98% want them regularly.

Expect High Bill COMPLIMENTS!
Thanks for being first with Personalized Video Messaging!
• You are now leading the world in this area
• You have learned what works best and less than best
• Hopefully, you have also seen customer sat increase
• I think we are ready, together, to try something new
• Today I will lay out a plan for EE and DR 2.0
• And, ask for a few volunteers to innovate with us

But we still have a ways to go!
Customer Engagement & Expectations are Changing!

- Mobile has just surpassed desktop
- Keyboarding is now mostly social media IMHO
- Voice assistants about to surpass keyboarding
- Energy Companies interested in “Connected Home”
- But rear view mirror POV clouds perspectives
- Forrester and Parks Associates gives us insights
But, Not all Customers are Text Savvy
A connected home is networked to enable the interconnection and interoperability of multiple devices, services and apps, ranging from communications and entertainment to healthcare, security and home automation. These services and apps are delivered over multiple interlinked and integrated devices, sensors, tools and platforms. Connected, real-time, smart and contextual experiences are provided for the household inhabitants, and individuals are enabled to control and monitor the home remotely as well as within it. … Blah … Blah … Blah
WHAT DO CUSTOMERS WANT?

DR? Efficiency?

Apps? Online Portals?

Use Info? Stats?

Reliability?

Outage Information? To Be Left Alone?
Networking: Familiar home networking technologies (high bandwidth/high power consumption), such as Multimedia over Coax Alliance (MoCA), Ethernet, Wi-Fi, Bluetooth, as well as 3G and Long Term Evolution (LTE), are complemented with low-power consumption networking standards for devices and sensors that require low bandwidth and consume very little power, such as thermostats.

Media and Entertainment: This category, which covers integrated entertainment systems within the household and includes accessing and sharing digital content across different devices, has proved to be the most prolific and contains some of the most mature technologies in the connected home.

Home Security/Monitoring and Home Automation: The technologies in this category cover a variety of services that focus on monitoring and protecting the home as well as the remote and automated control of doors, windows, blinds and locks, heating/air conditioning, lighting and home appliances, and more.

Energy Management: This category is tightly linked to smart cities and government initiatives, yet consumer services and devices/apps are being introduced at mass-market prices that allow people to track, control and monitor their gas/electricity consumption.

Healthcare, Fitness and Wellness: Solutions and services around healthcare have proven slow to take off, because they have to be positioned within a health plan and sold to hospitals and health insurance companies. The fitness and wellness segment has strong and quickly developed ecosystems that range from devices to sports wares to apps, which integrate seamlessly with each other to create a strong customer experience.
Breakout Session at Major Smart Grid Conference
I can be unloading groceries from the grocery store, look at the monitor and open the refrigerator door and watch the (power usage) number go up. It’s a real good learning tool for me.
Predictable Smart Grid Challenges

I added all of the product features that each of you demanded.

Now our product is a worthless hodgepodge of complexity.

I appreciate your input. I couldn’t have failed without you.

Teamwork!

Customer experience was an afterthought ...
ENERGY FORECAST - ELECTRIC COST

YOUR PROJECTED ELECTRIC COST FOR THIS WEEK IS $26

TODAY'S WEATHER
33408 - NORTH PALM BEACH, FL
79°/64°
ELECTRIC COST: $4

WEEKLY FORECAST

- Wed, Jan 18
  83°/61°
  Electric Cost: $3

- Thu, Jan 19
  81°/62°
  Electric Cost: $3

- Fri, Jan 20
  85°/61°
  Electric Cost: $3

- Sat, Jan 21
  86°/68°
  Electric Cost: $3

- Sun, Jan 22
  89°/64°
  Electric Cost: $6

- Mon, Jan 23
  75°/67°
  Electric Cost: $4

* Costs are estimates based on your home's profile and the current forecast.
Networking: Familiar home networking technologies (high bandwidth/high power consumption), such as Multimedia over Coax Alliance (MoCA), Ethernet, Wi-Fi, Bluetooth, as well as 3G and Long Term Evolution (LTE), are complemented with low-power consumption networking standards for devices and sensors that require low bandwidth and consume very little power, such as thermostats.

Media and Entertainment: This category, which covers integrated entertainment systems within the household and includes accessing and sharing digital content across different devices, has proved to be the most prolific and contains some of the most mature technologies in the connected home.

Home Security/Monitoring and Home Automation: The technologies in this category cover a variety of services that focus on monitoring and protecting the home as well as the remote and automated control of doors, windows, blinds and locks, heating/air conditioning, lighting and home appliances, and more.

Energy Management: This category is tightly linked to smart cities and government initiatives, yet consumer services and devices/apps are being introduced at mass-market prices that allow people to track, control and monitor their gas/electricity consumption.

Healthcare, Fitness and Wellness: Solutions and services around healthcare have proven slow to take off, because they have to be positioned within a health plan and sold to hospitals and health insurance companies. The fitness and wellness segment has strong and quickly developed ecosystems that range from devices to sports wares to apps, which integrate seamlessly with each other to create a strong customer experience.
Key Takeaway for the Connected Home!

**Media and Entertainment:** This category, which covers integrated entertainment systems within the household and includes accessing and sharing digital content across different devices, has proved to be the most prolific and contains some of the most mature technologies in the connected home.
Voice-enabled smart speakers to reach 55% of U.S. households by 2022, says report

Sarah Perez  @sarahintampa  /  Nov 8, 2017
65% say that they wouldn’t want to go back to life without their Smart Speaker.
Key Takeaway

According to Google

“48% of those who own a voice activated speaker want personalized tips and information to make their lives easier!”
New Skill for the Amazon Echo

Play Video: https://vimeo.com/242045557
Our Latest Alexa Skill Includes

- Explain last month’s bill
- Forecast next week’s energy costs
- Offer tips about how to reduce these costs
- Can offer information about temperature in the home (PTM)

- We need to test these ideas in the “real world”
- Then, innovate much as we did with PVM!
Precision Temperature Monitoring

Play Video: https://vimeo.com/212782482/6e6abfc405
Let’s Drive Innovation together!

- Start with employees with an Amazon Echo
- Enable bill analysis, forecasts, tips, etc.
- Use Alexa to announce BDR or events etc.
- Let’s learn what works best over time
- We will learn what doesn’t work
- Build out the business case for business analytics and artificial intelligence with real results you can use to move forward!!
“For something this complicated, it’s really hard to design products by focus groups. A lot of times, people don’t know what they want until you show it to them.”

“Innovation has nothing to do with how many R&D dollars you have. When Apple came up with the Mac, IBM was spending at least 100 times more on R&D. It’s not about money. It’s about the people you have, how they’re led, and how much they get it.”
Let’s Drive Innovation! Any Volunteers?

- In 3 or 4 utilities with Apogee bill analysis
- Each with 5 to 8 employees or key members
- Who already have an Amazon Echo

- This will form a “user group”
- Implement all of what we know now
- Meet online occasionally to compare notes
- Develop EE and DR 2.0 for next summer
Questions?